

CTSA Consortium Strategic Planning

July 27, 2010

Presentation to CCSC

Today's Discussion

- ▶ **The Big Picture: NIH Priorities and the CTSA Consortium**
- ▶ **Taking strategic planning to the next level through the creation of “objectives” within Strategic Goals**
- ▶ **How Objectives and Consortium-wide projects fit into the Big Picture**
- ▶ **Next Steps**

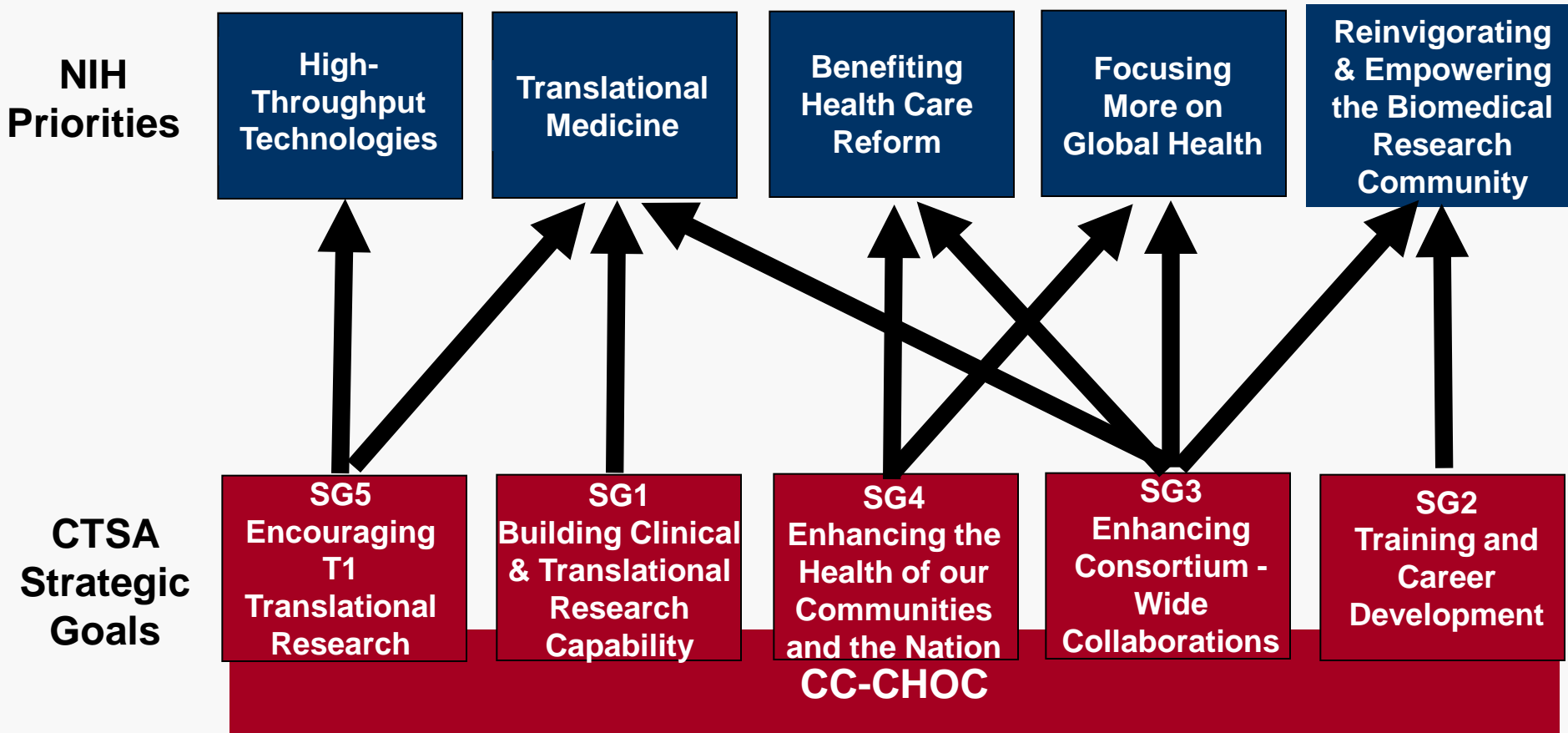
The Big Picture: NIH Director's Priorities

- ▶ **High-Throughput Technologies**
- ▶ **Translational Medicine**
- ▶ **Benefiting Health Care Reform**
- ▶ **Focusing More on Global Health**
- ▶ **Reinvigorating and Empowering the Biomedical Research Community**

The Big Picture: CTSA Consortium Strategic Goals

- ▶ **SG1: Building National Clinical and Translational Research Capability**
- ▶ **SG2: Training and Career Development of Clinical and Translational Scientists**
- ▶ **SG3: Enhancing Consortium -Wide Collaborations**
- ▶ **SG4: Enhancing the Health of our Communities and the Nation**
- ▶ **SG5: Encouraging T1 Translational Research**

The Big Picture: CTSA Contribution/Mapping to NIH Priorities

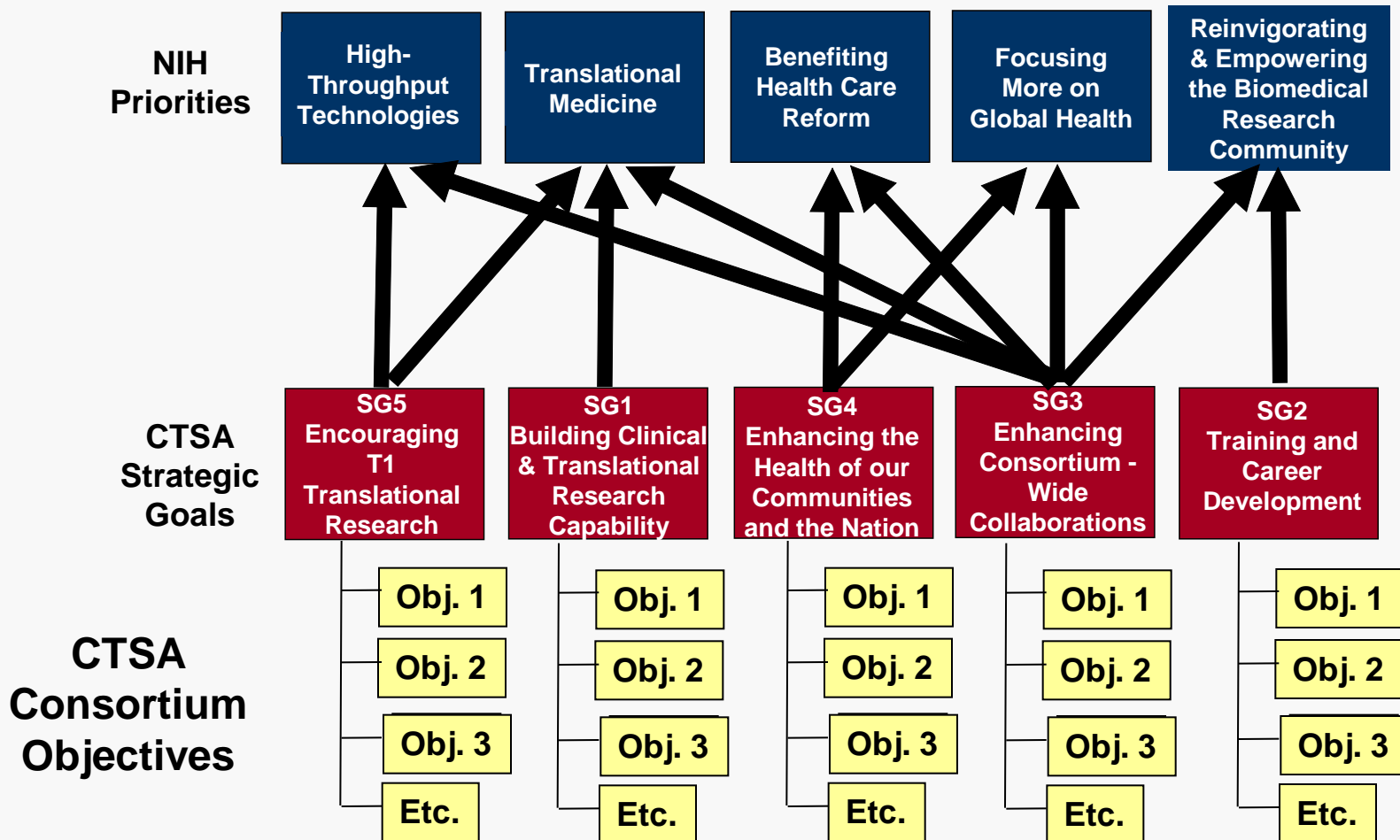


Consortium Strategic Goals

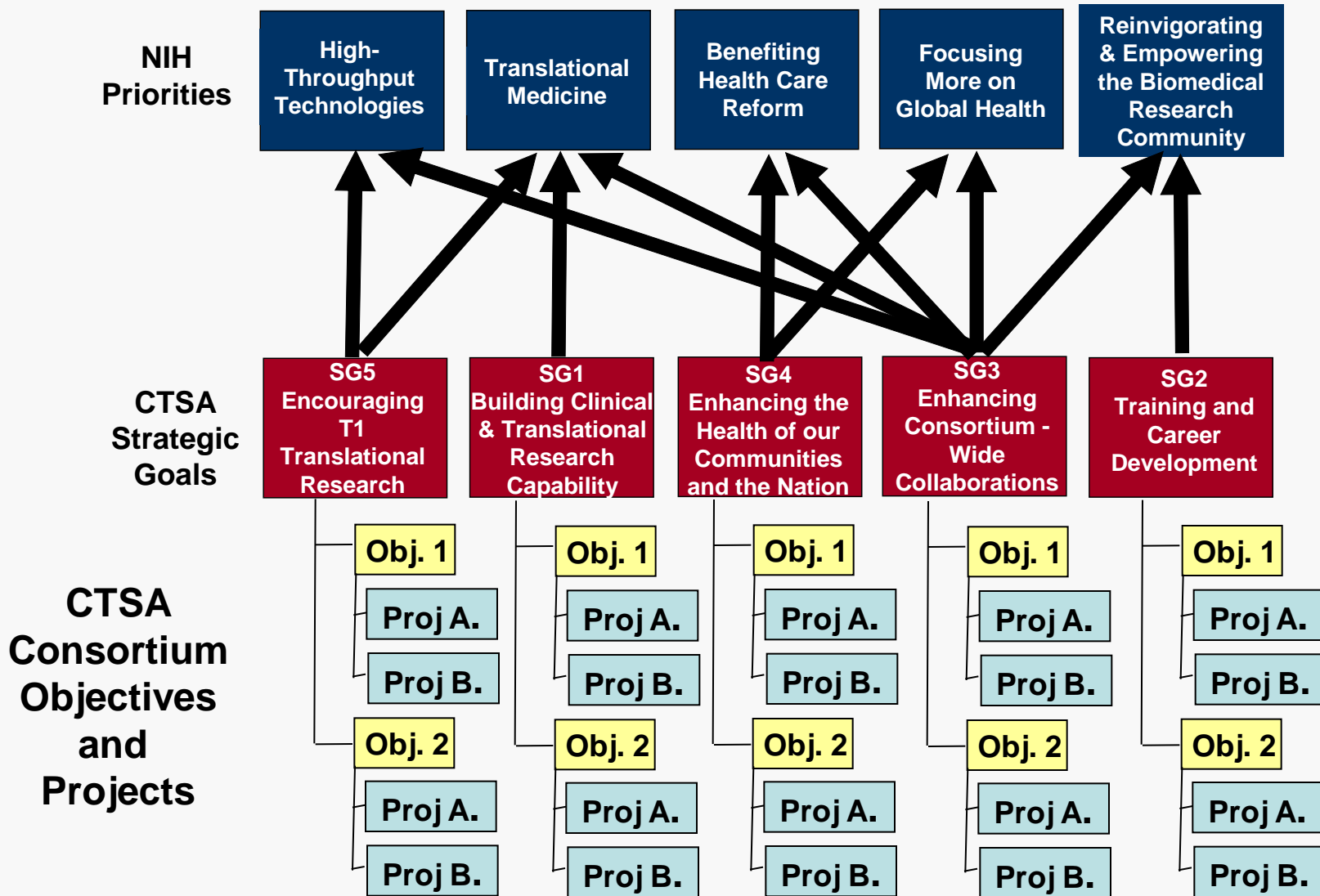
- ▶ Our goals are very general (motherhood and apple pie)
- ▶ Difficult to measure
- ▶ Mission Statements for SGC's
- ▶ **Consortium has reached a level of maturity that we would benefit from additional delineation of goals (i.e., Objectives)**

Developing Objectives within Strategic Goals

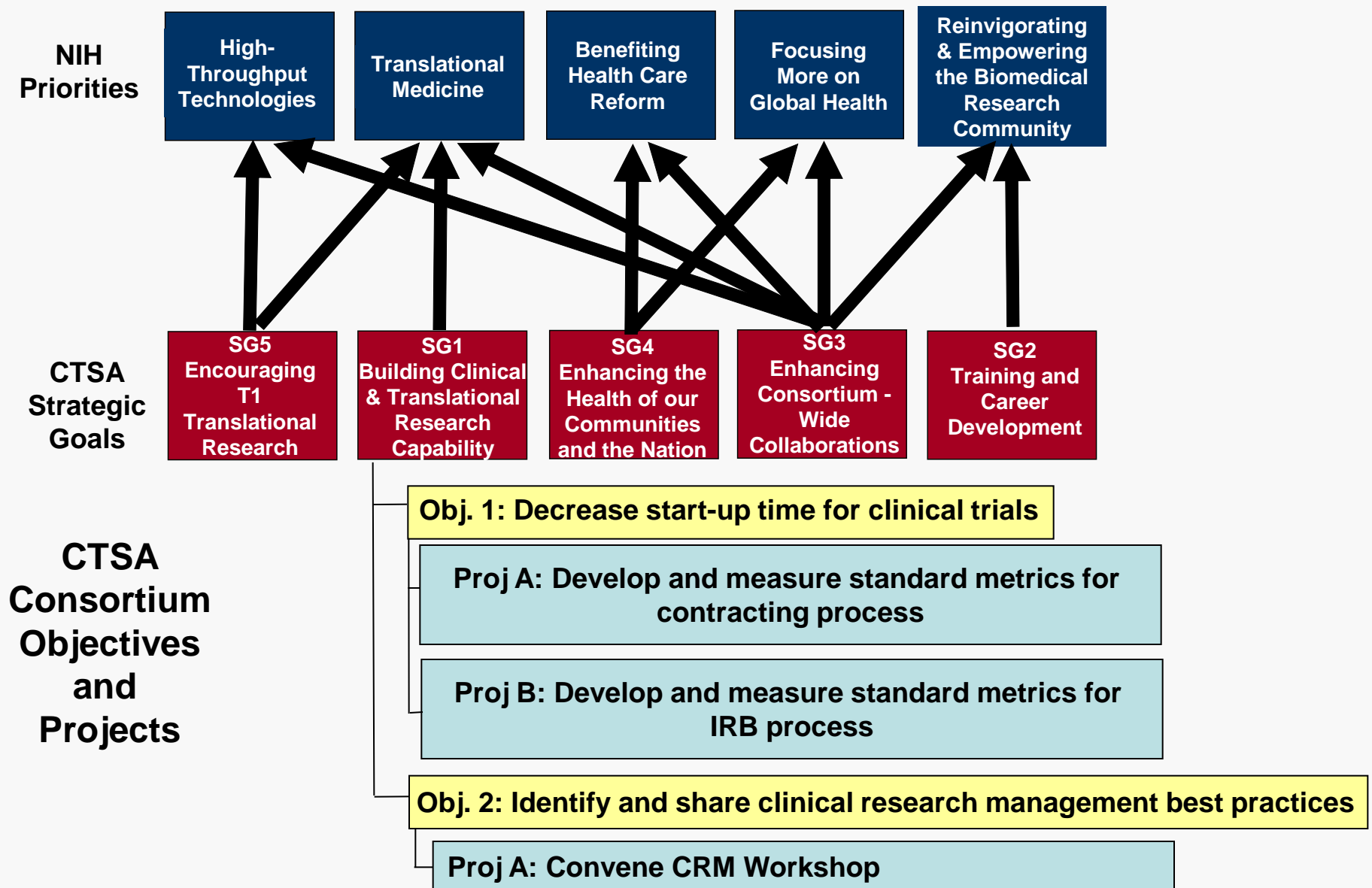
- ▶ Objectives should contribute/map to strategic goals and, ultimately, NIH priorities



Projects Should Exist within Objectives



Example



Developing Objectives within Strategic Goals

- ▶ Objectives should follow S.M.A.R.T. principle:
 - S**pecific
 - M**easurable
 - A**ttainable
 - R**ealistic
 - T**imely
- ▶ Should include “success indicators” that allow us to evaluate/measure progress on a regular basis.
- ▶ Progress on objectives should be highly visible and work prioritized.
 - ▶ Project Tracking Tool will provide data

Considerations

- ▶ **What is the best way to develop these objectives?**
 - ▶ **Bottom up approach?**
 - ▶ (e.g., each SGC develops its own)
 - ▶ **Top down approach?**
 - ▶ (e.g., developed by CCSC or CCEC)
 - ▶ **Some combination?**

Sample Completed Projects

Strategic Goal 1

Workshop on Alternative IRB Models for Multisite Pediatric Studies
360 degrees of Human Subjects Protections in CBPR
Clinical Research Management Workshops (2008-2010)
IRB Pilot Study Data Collection
Contracts Pilot Study Data Collection

Strategic Goal 2

White Paper: “Minding the Gap”
White Paper: Optimizing KL2 Research Scholar Appointments
CTSA Responsible Conduct of Research Education Inventory and Database
National CTSA Educational Resource Program (NCERP)
Core Competencies

Strategic Goal 3

CTSA ShareCenter Pilot
Assembling a Publications Repository
CTSPedia
Developing an Inventory of Informatics Resources

Sample Completed Projects

Strategic Goal 4

**Community Engagement Consultative Service
Developing an Inventory of Research Networks
Developing a Community Advisory Board
Community Engagement Regional Workshops**

Strategic Goal 5

**Efficient Management and Utilization of Core Facilities Workshop
T1 Strategic Goal White Paper
Decision Making in T1 Translational Research Workshop
Recommended Guidelines on Material Transfer Agreements**

CC-CHOC

**Virtual Biobanks for Multi-center Research on Rare Pediatric Diseases
Administrative Supplements in support of BPCA
Child Health Metrics Project**

Considerations

- ▶ **How do we continue to encourage grass-roots engagement from the KFCs?**
 - ▶ **Request projects with clear deliverables and timelines through the new project initiation process that align with short, medium, or long-term objectives?**
 - ▶ **Engage KFCs that are aligned with strategic goals to help develop objectives?**
 - ▶ **Map current and planned KFC activities to the most appropriate strategic goal?**
 - ▶ **Ask PIs to further define what the grass-roots efforts should be, considering both consortium and site-level activities and efforts?**

Summary

- ▶ **CTSA Consortium is primed for the next level of strategic planning**
- ▶ **We need to articulate specific objectives for each of the Strategic Goals**
- ▶ **Objectives should be S.M.A.R.T.**
- ▶ **Next Steps:**
 - ▶ **How should objectives be identified and prioritized?**
 - ▶ **How should we engage KFC's in the process?**